

LUCARA
DIAMOND

IMARC Online

**PARTNERSHIPS, COLLABORATION AND DIVERSITY
AS KEY INGREDIENTS TO COMPANY SUCCESS**

LucaraDiamond.com | LUC.TSX | LUC.XSTO | LUC.BSE



Cautionary Statement

Forward-looking information

Certain of the statements made and contained herein and elsewhere constitute forward-looking statements as defined in applicable securities laws. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "expects", "anticipates", "believes", "intends", "estimates", "potential", "possible" and similar expressions, or statements that events, conditions or results "will", "may", "could" or "should" occur or be achieved.

Forward-looking statements are based on the opinions and estimates of management as of the date such statements are made, and they are subject to a number of known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievement expressed or implied by such forward-looking statements. The Company believes that expectations reflected in this forward-looking information are reasonable but no assurance can be given that these expectations will prove to be accurate and such forward-looking information included herein should not be unduly relied upon.

In particular, this presentation may contain forward looking information pertaining to the following: the impact of the COVID-19 pandemic on the Company's operations and cash flows and its plans with respect to the Karowe underground expansion project; the estimates of the Company's mineral reserves and resources; estimates of the Company's production and sales volumes for the Karowe Diamond Mine; estimated costs for capital expenditures related to the Karowe Diamond Mine; production costs; exploration and development expenditures and reclamation costs; expectation of diamond prices and the potential for the supply agreement with HB Group to achieve both higher prices from the sale of polished diamonds and to provide more regular cash flow than in previous periods; expectation of diamond prices; changes to foreign currency exchange rates; assumptions and expectations related to the possible development of an underground mining operation at Karowe, including associated capital costs, financing strategies and timing; expectations in respect of the development and functionality of the technology related to the Clara platform, the intended benefits and performance of the Clara platform, including our ability to complete sales without viewing diamonds,

the growth of the Clara platform, the timing and frequency of sales on the Clara Platform, and the quantum of and timing for participation of third parties on the Clara platform; expectations regarding the need to raise capital and its availability; possible impacts of disputes or litigation; and other risks and uncertainties described under the heading "Risks and Uncertainties" in the Company's most recent Annual Information Form available at <http://www.sedar.com> (the "AIF").

There can be no assurance that such forward looking statements will prove to be accurate, as the Company's results and future events could differ materially from those anticipated in this forward-looking information as a result of those factors discussed in or referred to under the heading "COVID-19 Global Pandemic" in the "Risks and Uncertainties" section of the Company's most recent Annual Information Form available at <http://www.sedar.com>, as well as changes in general business and economic conditions, changes in interest and foreign currency rates, the supply and demand for, deliveries of and the level and volatility of prices of rough diamonds, costs of power and diesel, acts of foreign governments and the outcome of legal proceedings, inaccurate geological and recoverability assumptions (including with respect to the size, grade and recoverability of mineral reserves and resources), and unanticipated operational difficulties (including failure of plant, equipment or processes to operate in accordance with specifications or expectations, cost escalations, unavailability of materials and equipment, government action or delays in the receipt of government approvals, industrial disturbances or other job actions, adverse weather conditions, and unanticipated events relating to health safety and environmental matters).

Accordingly, readers are cautioned not to place undue reliance on these forward-looking statements which speak only as of the date the statements were made, and the Company does not assume any obligations to update or revise them to reflect new events or circumstances, except as required by law.

All currencies mentioned in this presentation are in United States Dollars ("US\$") unless otherwise mentioned.

Botswana

**KAROWE DIAMOND
MINE (100%)**



COVID-19 Response


Operations consistent, Diamond sales continue, Liquidity stable

The Botswana Government declared mining an essential service in late March 2020 and recently extended the State of Emergency to the end of March 2021. Guidelines being followed include increased travel restrictions, work from home, implementation of social distancing and additional cleaning protocols.

We continue to focus on protecting the health and well-being of our employees, contractors and host communities and the financial well being of the Company. We've also contributed to the Botswana Government's COVID-19 Relief Fund and local initiatives.

The Government of Botswana recently granted permission to conduct Covid-19 testing at our operations in Botswana. To-date, more than 99% of the tests conducted have been negative. The Company has also constructed several isolation pods for use by the community in the Letlhakane area.

Diamond sales through HB Antwerp, Clara and quarterly tenders in Antwerp continued as price improvements and demand increased during Q3.



High operating margin
sustained since production
began in 2012

Consistent recovery of high value
+10.8ct diamonds
with additional realized input
from high value coloured diamonds
(blue, pink)

2.9 million
carats sold

\$1.6 billion
in revenue in ~8 years

Innovative design
First diamond mine to use state
of the art XRT technology for
primary diamond recovery

Total capital investment less than
\$200 million

\$271 million
in dividends paid since 2014

Top of class, only mine in
recorded history to ever recover
Two +1,000 carat diamonds

Exceptional Diamonds >500 Carats

10 Diamonds Sold for in excess of \$10 Million each



1,109 ct
Lesedi La Rona



998 ct



1,758 ct
Sewelô



813 ct
Constellation



549 ct
Sethunya

Lesedi La Rona & Constellation

Polished Outcomes



The 1,109 carat Lesedi La Rona was recovered in 2015 and purchased by Graff in 2017 for US\$53 million resulting in the 302.37 carat Graff Lesedi La Rona



Graded by the GIA, one of the world's largest square emerald cut diamond; 66 satellite diamonds were also cut ranging from <1 carat to >26 carats



The 813 carat Constellation was recovered in 2015 and purchased for US\$63 million, the highest price ever achieved for the sale of a rough diamond



The resulting 313 carat Constellation One is the largest D coloured emerald cut diamond in the world today and is the largest ever graded by the GIA; 7 satellite diamonds were also cut with the largest being 102 carats



Total Clarity

The facts on modern diamond mining

Total Clarity Report by Trucost

examined 150 metrics across the Natural Diamond Council (NDC) members which comprise approximately 75% of the world's diamond production with global operations including Botswana, Russia, South Africa, Lesotho, Australia, Zimbabwe and Tanzania.

THE REPORT FOUND THAT
NDC MEMBERS CREATE

US\$16 billion

IN NET SOCIOECONOMIC AND
ENVIROMENTAL BENEFITS

60%

OF THE US\$16 BILLION NET
BENEFIT FLOWS BACK INTO
LOCAL COMMUNITIES

THE ESTIMATED
CO2 ASSOCIATED
WITH LABORATORY
GROWN
DIAMONDS
IS NEARLY

**3x
greater**

THAN DIAMONDS
RECOVERED BY NDC
MEMBERS IN 2016

Trucost
ESG Analysis

S&P Global

NATURAL
DIAMOND
COUNCIL

Governance

Focused on transparency, the protection of our people and stakeholder engagement

Code of Business Conduct and Ethics
Whistleblower Policy
Responsible Mining Policy
Corporate Social Responsibility Charter

Lucara is certified by the Responsible Jewellery Council (RJC), compliant with the Kimberley Process, and a member of the Natural Diamond Council (NDC)

In 2018, Lucara became a UN GC participant and contributes to 10 of the 17 UN SDGs

Lucara’s Sustainability Report is prepared in accordance with the GRI Standards: Core option, and selected G4 Mining and Metals Sector Disclosures



SUSTAINABLE DEVELOPMENT GOALS

17 GOALS TO TRANSFORM OUR WORLD

1

NO POVERTY

2

ZERO HUNGER

3

GOOD HEALTH AND WELL-BEING

4

QUALITY EDUCATION

5

GENDER EQUALITY

6

CLEAN WATER AND SANITATION

8

DECENT WORK AND ECONOMIC GROWTH

9

INDUSTRY, INNOVATION AND INFRASTRUCTURE

16

PEACE, JUSTICE AND STRONG INSTITUTIONS

17

PARTNERSHIPS FOR THE GOALS

A smiling woman with a red headscarf and a purple long-sleeved shirt is working in a field of green leafy vegetables. She is looking towards the camera with a warm expression. The background is a dense field of similar plants, slightly out of focus.

Sustainability through Collaboration

Mokubilo Integrated Farm

The Karowe Village Initiative (KVI) is focussed on investing in community-driven and owned projects

Malnutrition and unemployment was found to be prevalent in the area of Mokubilo and Mmea Settlements

The Mokubilo Integrated Farm is run by a co-operative, employs 16 people and provides fresh produce and eggs to the local school and village

Excess produce is sold locally, generating additional income for the village

This successful pilot project also provides training and education opportunities:

- Schools come for tours of the farm
- Villagers come to learn how to farm
- Working with the Botswana University of Agriculture and Natural Resources

Sustainability through Collaboration

Letlhakane Abattoir

Owned by the District Council, it is their largest source of revenue annually

Meat inspection process in the abattoir ensures that meat from animals are free from diseases, are wholesome and of no risk to human health.



Farmers
receive
government
set livestock
prices



Gender Diversity

Equal Pay for Equal Work

- Lucara promotes equal opportunities throughout the organization and maintains one of the highest ratios of women in mining in southern Africa (18%)
- Women dominate in senior leadership roles including the CEO, the CFO, the MD and CFO of Lucara Botswana
- Currently 11 women in leadership positions in Lucara Botswana



Naseem Lahri
Managing Director



Boitumelo Maoketsa
Chief Finance Officer



Amogelang Bogacu
Human Resources Superintendent,
Organizational Development



Nametsegang Poloko-Nthake
Finance Manager,
Compliance & Reporting



Mma Jacob
Acting Finance Manager



Tebalebo Ramothogobeng
Process Engineer, Production



Kesego Kereemang
Safety & Occupational
Health Coordinator



Constance Rakesiilwe
Human Resources Superintendent,
IR & Services



Florence Kumbula
Financial Accountant



Tiny Tape
Grade Control Geologist



Letsebeng Selawe
Sustainability Coordinator

Conclusions

Lucara is a high margin, mid-tier diamond producer in operation since 2012 who's success is founded on the strength of its assets, its people and its engagement and partnerships with local communities and stakeholders



High margin diamond producer, 98% of workforce from Botswana



Botswana - a low risk jurisdiction



Strong balance sheet



Open pit mineable reserves to 2026, Underground reserves will double the mine life to 2040



Asset diversification and additional revenue stream through Clara



813 ct

Capital Structure

LUC

Lucara is a publicly listed company trading under the symbol “LUC”

TSX

NASDAQ Stockholm

BSE (Botswana)

~C\$202M

Market Cap

US\$20.0

(September 2020)

Working capital facility

396.9M

(September 2020)

Issued shares

22.4%

Fully Diluted Basis

Insider Holdings

404.8M

(September 2020)

Fully diluted Shares

US\$10.1M

(September 2020)

Cash on hand

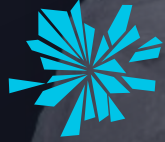
US\$30.0M

(available)

Credit Facility



549 ct



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